

c&c group plc



2006 interim report

for six months ended 31 August 2006



Financial & Operating Highlights

Financial Highlights⁽ⁱ⁾

- Revenue growth of 27%
- Operating profit growth of 66%
- Earnings growth of 79%
- Adjusted basic EPS of 28.7 cent - an increase of 77%
- Interim dividend of 12.0 cent per share - an increase of 85%
- Free cash flow of €81.6 million (65% of EBITDA)
- Net debt reduced by €62.6 million to €320.5 million

Operating Highlights



- Operating profit margin increase of five percentage points to 21.3%
- Bulmers significantly outperformed the Irish LAD⁽ⁱⁱ⁾ market
- Volume for the Group's Irish whiskey brand, Tullamore Dew, grew by 25%
- Marketing investment for the period increased by 53%

(i) Comparisons exclude exceptional items.

(ii) Long alcohol drinks market.

Summary results for six months ended 31 August 2006

C&C is reporting operating profit before exceptional items of €113.5 million and adjusted earnings per share of 28.7 cent for the six months ended 31 August 2006, increases of 66% and 77% respectively. The Group generated free cash flow of €81.6 million for the period.

Maurice Pratt, Group Chief Executive Officer, commented "C&C is pleased to report very strong earnings growth, notwithstanding significant marketing investment behind the Magners brand."

"This financial performance reflects strong growth from the Group's cider division. Magners has recorded rapid growth in the UK while Bulmers delivered continued strong growth in Ireland. C&C's performance in both markets was helped by favourable summer weather."

Disposal

C&C signed an agreement for the sale of its snacks subsidiary, Tayto Crisps Limited, on 5 July 2006 for a gross consideration of €62.3m. The transaction was completed on 21 September 2006 and will be accounted for in the results to 28 February 2007. Proceeds arising from this disposal will be applied towards debt reduction.

Dividends and Dividend Policy

The Group will pay an interim dividend for the period of 12 cent per share, an 85% increase on last year. The interim dividend will be paid on 13 December 2006 to shareholders on the Group's register at the close of business on 20 October 2006. A scrip dividend option will also be available.

The dividend increase is broadly in line with C&C's reported earnings growth.

Exceptional Items

The exceptional items in the Group income statement comprise a profit of €4.6 million on the disposal of surplus property in the Snacks division and a goodwill impairment of €8.3 million arising in the Distribution division. C&C will lose the distribution rights to the wine brands owned by the Fosters Group in early 2007. This will reduce profits in the Distribution division and the Group, as indicated in its first half trading statement, is writing off the €8.3 million carrying value of goodwill attributed to that division at 28 February 2006.

Outlook

C&C expects the strong market performance of its Cider division to be sustained in the second half of the year. The Cider division is the principal driver of C&C's earnings growth and its performance should lead to an acceleration in the rate of overall Group operating profit growth for the second half of the 2006/07 year compared with the rate of growth in the half year to 31 August 2006.

In the International Spirits & Liqueurs division depletions growth is expected to continue. However, the expected reversal of the stock build up in the first half year is likely to impact negatively on the results in the second half.

The combined Soft Drinks & Snacks and Distribution divisions are expected to perform in line with prior year on a comparable basis, (adjusting for the disposal of Snacks and the loss of the distribution of Danone and Allied Domecq brands).

Beyond 2006/07, the Group's primary objective is to deliver continued earnings growth through the further development of Magners in the UK, Bulmers in Ireland and Tullamore Dew internationally. C&C has commenced an expansion of its cider manufacturing capacity in Clonmel, at an approximate cost of €200 million, to support sustained growth.

The resulting investment in both fixed and working capital will reduce the Group's FCF/EBITDA⁽ⁱⁱⁱ⁾ expectation to a 30%-40% range in each of 2006/07 and 2007/08 fiscal years. The decline in the FCF/EBITDA⁽ⁱⁱⁱ⁾ ratio, however, will not affect the Group's dividend policy.

Operations Review

Summary

Revenue and operating profit increased by 27% and 66% respectively in the six months ended 31 August 2006 compared with the same period last year.

This principally reflects growth in the Cider division arising from the continued growth of the Magners and Bulmers brands. The Group's operating profit margin increased by 5 percentage points which reflects an increase in Cider margins and the mix benefit of the strong growth in the higher margin Cider division. Operating margins increased in all divisions other than Distribution.

Summary Group income statement (before exceptional items)

| | Six months ended 31 August 2006 €m | Six months ended 31 August 2005 €m |
|--|---|--|
| Revenue | 532.1 | 419.5 |
| Growth | 27% | |
| Operating Profit | 113.5 | 68.4 |
| Growth | 66% | |
| Operating Profit Margin | 21.3% | 16.3% |
| Net Finance Charges | (7.8) | (10.3) |
| Taxation | (12.2) | (6.0) |
| Profit attributable to Ordinary shareholders | 93.5 | 52.1 |
| Growth | 79% | |

Profit attributable to ordinary shareholders increased by 79% in the period. In addition to operating profit growth, this increase reflects a decline in interest charges arising from a reduction in the level and cost of debt over the period and an increase in the effective tax charge from 10.3% to 11.5% due to a higher proportion of net income subject to UK taxation.

Divisional Review: Cider

| | Six months ended 31 August 2006 €m | Six months ended 31 August 2005 €m | Growth Year-on-Year |
|------------------|---|--|------------------------|
| Revenue | 269.5 | 144.5 | 86.6% |
| Operating Profit | 90.0 | 45.1 | 99.6% |
| Operating margin | 33.4% | 31.2% | |

Revenue for the Cider division of €269.5 million represents an 86.6% increase on 2005 and reflects an 85% increase in sales volume. Operating profit doubled to €90.0 million against €45.1 million in 2005. Operating margin, at 33.4%, increased by 2.2 percentage points year-on-year.

The Group's international cider brand, Magners, having been previously launched in Scotland and Greater London, was successfully rolled out nationally in Great Britain at the start of the fiscal year. The rollout was helped by the excellent summer weather in Great Britain. In addition to growth as a result of the rollout, Magners' more established regions of Scotland, Greater London and Northern Ireland have continued to show good volume gains in the period. The overall volume growth for the brand was 264% in the half year.

It is estimated that the overall LAD market in the Republic of Ireland was flat in terms of volume in the six months ended August 2006 and that, within this, the on-trade showed modest decline and the off-trade strong growth. Bulmers outperformed the LAD market and grew in volume terms by 7% in the period. This strong performance reflected good summer weather and strong brand fundamentals.

The increase in operating margin derives from the scale of growth in revenue. Marketing investment, although up by more than 100% year-on-year, only increased as a percentage of revenue by just over one point.

Divisional Review: International Spirits & Liqueurs

| | Six months ended 31 August 2006 €m | Six months ended 31 August 2005 €m | Growth Year-on-Year |
|------------------|---|--|------------------------|
| Revenue | 36.1 | 28.9 | 24.9% |
| Operating Profit | 9.8 | 7.6 | 28.9% |
| Operating margin | 27.1% | 26.3% | |

Revenue for the International Spirits & Liqueurs division of €36.1 million represents a 24.9% increase on 2005 levels. Operating profit increased 28.9% to €9.8 million against €7.6 million in 2005. Operating margin, at 27.1%, increased by 0.8 percentage points year-on-year.

Overall volume shipments increased 20% in the period and this was, in part, due to stock building by distributors. It is estimated that depletions growth in the period was approximately 5%. Within this overall depletions performance Tullamore Dew continued to show good growth while Carolans has shown strong recovery in its principal market, North America.

Operations Review continued

Divisional Review: Soft Drinks & Snacks

| | Six months ended 31 August 2006 €m | Six months ended 31 August 2005 €m | Growth Year-on-Year |
|------------------|---|---|------------------------|
| Revenue | 125.3 | 129.3 | (3.1%) |
| Operating Profit | 13.5 | 13.3 | 1.5% |
| Operating margin | 10.8% | 10.3% | |

Revenue for the Soft Drinks & Snacks division of €125.3 million represents a 3.1% decline on 2005 levels. Operating profit increased to €13.5 million against €13.3 million in 2005. Operating margin, at 10.8%, was 0.5 percentage points ahead of last year.

The overall soft drinks market volume grew by an estimated 2-3% in the period reflecting, in part, the favourable summer weather. A modest decline in carbonated soft drinks was offset by strong growth in bottled water. The snacks market showed modest decline in the period.

The revenue decrease in the period reflected the loss of the distribution rights for the Danone water brands. On a comparable basis, revenue grew by 2% comprising 3% growth for soft drinks and a decline of 3% for snacks.

The improvement in operating margin is a result of production outsourcing of snacks and reduced marketing investment in soft drinks brands.

Divisional Review: Distribution

| | Six months ended 31 August 2006 €m | Six months ended 31 August 2005 €m | Growth Year-on-Year |
|------------------|---|---|------------------------|
| Revenue | 101.2 | 116.8 | (13.4%) |
| Operating Profit | 0.2 | 2.4 | (92%) |
| Operating margin | 0.2% | 2.1% | |

Revenue for the Distribution division of €101.2 million represents a 13.4% decline on 2005 levels. Operating profit declined by 92% to €0.2 million compared to €2.4 million in 2005.

Operating margin at 0.2% fell by 1.9 percentage points year-on-year.

The decline in revenue and operating profit was due to the loss of the former Allied Domecq brands; weaker demand for premium wines; and reduced margin on LAD agency brands.

Finance Review

Cash Flow

Free cash flow, for the six months ended 31 August 2006, amounted to €81.6 million. This represented 65% of EBITDA compared to 79% in the corresponding prior period. The reduced percentage is due to increased investment in fixed assets and working capital. Working capital investment was €17.2 million higher than the corresponding prior period as a result of the increase in the level of activity.

Capital expenditure in the period amounted to €31.9 million compared to €6.2 million in the corresponding prior period. The main component of expenditure in the period related to the expansion of cider production facilities. Disposals, which amounted to €14 million, arose principally from the sale of the snacks plant in Dublin following the outsourcing of manufacturing in October 2005.

Finance Costs

Finance costs for the half year at €7.8 million were €2.5 million lower than in 2005, reflecting the impact of reduced debt levels and lower interest margins.

The Group has hedged over 70% of its projected net debt for the next four years at base rates ranging from 3.1% to 3.5% and net interest costs were covered 16 times by EBITDA before exceptional items.

Net Debt

Net debt at 31 August 2006 amounted to €320.5 million which is €62.6 million lower than at 28 February 2006. Movement in net debt was as follows:

| | €m |
|----------------------------|--------|
| Net debt at 1 March 2006 | 383.1 |
| Free cash flow in period | (81.6) |
| Dividends Paid | 19.8 |
| Other | (0.8) |
| Net debt at 31 August 2006 | 320.5 |

At 31 August 2006 EV gearing (net debt/market capitalisation plus net debt) was 10%.

Comparative reporting

Profits for each division in the Operations Review are shown at actual exchange rates. Revenue and profit figures for each division for the period ended 31 August 2005 have not been re-translated at 2006 exchange rates as the impact is not material.

The impact of re-translating the results for the six months ended 31 August 2005 to 2006 average exchange rates would increase Group revenue by €1.0 million and Group operating profit by €0.3 million for the period.

Special note regarding forward-looking information

Some statements in this Announcement are forward-looking. They represent our expectations for our business, and involve risks and uncertainties. We have based these forward-looking statements on our current expectations and projections about future events. We believe that our expectations and assumptions with respect to these forward-looking statements are reasonable. However, because they involve known and unknown risks, uncertainties and other factors, which are in some cases beyond our control, our actual results or performance may differ materially from those expressed or implied by such forward-looking statements.

Group income statement

for the six months ended 31 August 2006

| | Six months ended 31 August 2006 | | | Six months ended 31 August 2005 | | |
|---|--------------------------------------|----------------------------|--------------|--------------------------------------|----------------------------|-------------|
| | Before exceptional items €m | Exceptional items €m | Total €m | Before exceptional items €m | Exceptional items €m | Total €m |
| Revenue | 532.1 | - | 532.1 | 419.5 | - | 419.5 |
| Operating costs | (418.6) | (3.7) | (422.3) | (351.1) | (8.3) | (359.4) |
| Operating profit | 113.5 | (3.7) | 109.8 | 68.4 | (8.3) | 60.1 |
| Finance income | 0.8 | - | 0.8 | 0.4 | - | 0.4 |
| Finance costs | (8.6) | - | (8.6) | (10.7) | - | (10.7) |
| Profit before tax | 105.7 | (3.7) | 102.0 | 58.1 | (8.3) | 49.8 |
| Income tax expense | (12.2) | (0.5) | (12.7) | (6.0) | 0.9 | (5.1) |
| Profit attributable to ordinary shareholders | 93.5 | (4.2) | 89.3 | 52.1 | (7.4) | 44.7 |
| Basic earnings per share (cent) | | | 27.4 | | | 13.9 |
| Diluted earnings per share (cent) | | | 27.1 | | | 13.8 |

Group statement of recognised income and expense for the six months ended 31 August 2006

| | €m | €m |
|--|-------------|-------------|
| Income and expense recognised directly in equity: | | |
| Exchange difference arising on the net liabilities of foreign operations | 0.2 | 0.1 |
| Exchange difference arising on the net investment in foreign operations | 0.2 | 0.2 |
| Movement in cashflow hedging reserve | 0.8 | (3.0) |
| Deferred tax liability on cashflow hedging reserve | (0.1) | 0.4 |
| Actuarial gain on defined benefit pension schemes | 1.8 | 4.6 |
| Deferred tax on defined benefit pension schemes | 0.3 | (0.4) |
| Total income and expense recognised directly in equity | 3.2 | 1.9 |
| Profit attributable to ordinary shareholders | 89.3 | 44.7 |
| Total recognised income and expense for the period | 92.5 | 46.6 |

Group Balance Sheet

as at 31 August 2006

| | Notes | 31-Aug-06 | 31-Aug-05 | 28-Feb-06 (audited) |
|---------------------------------------|-------|--------------|-----------|------------------------|
| | | €m | €m | €m |
| Assets | | | | |
| Non-current assets | | | | |
| Goodwill | | 453.6 | 461.9 | 461.9 |
| Property, plant & equipment | | 152.1 | 128.0 | 134.1 |
| Derivative financial assets | | - | - | 1.0 |
| Deferred tax | | 8.9 | 7.8 | 9.1 |
| | | 614.6 | 597.7 | 606.1 |
| Current assets | | | | |
| Inventories | | 56.2 | 53.5 | 55.1 |
| Trade & other receivables | | 191.6 | 146.9 | 114.0 |
| Cash & cash equivalents | | 97.3 | 62.7 | 44.5 |
| Assets held for sale | | - | 4.8 | 6.8 |
| | | 345.1 | 267.9 | 220.4 |
| Total assets | | 959.7 | 865.6 | 826.5 |
| Equity | | | | |
| Share capital | 6 | 3.3 | 3.2 | 3.3 |
| Share premium | 6 | 27.5 | 12.8 | 18.6 |
| Reserves | 6 | 27.7 | 19.8 | 26.0 |
| Retained income | 6 | 235.1 | 150.3 | 171.2 |
| Total equity | | 293.6 | 186.1 | 219.1 |
| Liabilities | | | | |
| Non-current liabilities | | | | |
| Interest bearing loans and borrowings | 4 | 392.8 | 437.0 | 407.6 |
| Derivative financial liabilities | | 0.1 | 2.9 | 0.7 |
| Retirement benefit obligations | | 55.2 | 49.9 | 58.9 |
| Provisions | | 1.7 | 1.7 | 1.9 |
| Deferred tax | | 5.3 | 5.5 | 5.7 |
| | | 455.1 | 497.0 | 474.8 |
| Current liabilities | | | | |
| Interest bearing loans and borrowings | 4 | 25.0 | 20.0 | 20.0 |
| Derivative financial liabilities | | 1.7 | 4.6 | 2.5 |
| Trade & other payables | | 163.7 | 146.9 | 102.7 |
| Current tax liabilities | | 20.6 | 11.0 | 7.4 |
| | | 211.0 | 182.5 | 132.6 |
| Total liabilities | | 666.1 | 679.5 | 607.4 |
| Total equity and liabilities | | 959.7 | 865.6 | 826.5 |

Group cash flow statement

for the six months ended 31 August 2006

| | 6 months ended 31 August 2006 €m | 6 months ended 31 August 2005 €m |
|--|--|--|
| Cash flows from operating activities | | |
| Profit attributable to ordinary shareholders | 89.3 | 44.7 |
| Adjustments for: | | |
| Finance income | (0.8) | (0.4) |
| Finance costs | 8.6 | 10.7 |
| Income tax expense | 12.7 | 5.1 |
| Depreciation of property, plant & equipment | 11.1 | 10.1 |
| Impairment of plant & equipment | - | 2.6 |
| Impairment of goodwill | 8.3 | - |
| Profit on disposal of property, plant & equipment | (4.6) | (2.8) |
| Charge for share-based employee benefits | 0.8 | 0.5 |
| Pensions charged to operating profit less contributions paid | (2.0) | 1.6 |
| Provision movement - IPO costs | - | (0.1) |
| Provision movement - re-organisation costs | - | 6.5 |
| | 123.4 | 78.5 |
| Increase in inventories | (1.1) | (4.4) |
| Increase in trade & other receivables | (79.9) | (47.4) |
| Increase in trade & other payables | 64.4 | 51.2 |
| | 106.8 | 77.9 |
| Interest received | 0.8 | 0.4 |
| Interest paid | (8.3) | (9.9) |
| Income tax refunded / (paid) | 0.2 | (1.0) |
| Net cash inflow from operating activities | 99.5 | 67.4 |
| Cash flows from investing activities | | |
| Purchase of property, plant & equipment | (31.9) | (6.2) |
| Sale of property, plant & equipment | 14.0 | 0.7 |
| Net cash outflow from investing activities | (17.9) | (5.5) |
| Cash flows from financing activities | | |
| Net issue / redemption of ordinary share capital | 1.0 | - |
| Bank loans repaid | (10.0) | (10.0) |
| New bank loans drawn down / issue costs paid | - | (0.5) |
| Dividends paid | (19.8) | (14.7) |
| Net cash outflow from financing activities | (28.8) | (25.2) |
| Net increase in cash & cash equivalents | 52.8 | 36.7 |
| Cash & cash equivalents at beginning of period | 44.5 | 26.0 |
| Cash & cash equivalents at end of period | 97.3 | 62.7 |

Notes to the interim results

for the six months ended 31 August 2006

1. Basis of preparation

The interim accounts, which are abridged and unaudited, have been prepared on the basis of the accounting policies expected to apply for the financial year to 28 February 2007. The accounting policies have been applied on a basis consistent with those applied in the consolidated financial statements for the year ended 28 February 2006.

The income tax expense for the six month period is calculated by applying the directors' best estimate of the annual effective tax rate to the profit for the period.

The interim results were approved by the Board on 12 October 2006.

2. Segmental analysis

| Class of business analysis | Six months ended 31 August 2006 | | Six months ended 31 August 2005 | |
|----------------------------------|------------------------------------|-------------------|------------------------------------|-------------------|
| | Revenue €m | *Net result €m | Revenue €m | *Net result €m |
| Cider | 269.5 | 90.0 | 144.5 | 45.1 |
| International Spirits & Liqueurs | 36.1 | 9.8 | 28.9 | 7.6 |
| Soft Drinks & Snacks | 125.3 | 13.5 | 129.3 | 13.3 |
| Distribution | 101.2 | 0.2 | 116.8 | 2.4 |
| | 532.1 | 113.5 | 419.5 | 68.4 |

*Net result represents profit before finance costs and exceptional items.

3. Earnings per ordinary share

| | 6 months ended 31 August 2006 €m | 6 months ended 31 August 2005 €m |
|--|--|--|
| Earnings as reported | 89.3 | 44.7 |
| Adjustments for exceptional items net of tax | 4.2 | 7.4 |
| Earnings adjusted for exceptional items | 93.5 | 52.1 |
| | '000 | '000 |
| Number of shares at beginning of period | 325,204 | 321,130 |
| Shares issued in lieu of dividend | 1,236 | 2,923 |
| Options exercised | 380 | - |
| Number of shares at end of period | 326,820 | 324,053 |
| Weighted average number of ordinary shares | 325,841 | 321,940 |
| Weighted average number of ordinary shares including share options | 329,637 | 323,302 |
| Basic earnings per share - cent | 27.4 | 13.9 |
| Diluted earnings per share - cent | 27.1 | 13.8 |
| Adjusted basic earnings per share - cent | 28.7 | 16.2 |

Notes to the interim results continued
for the six months ended 31 August 2006

4. Details of Borrowing

| | 2006 €m | 2005 €m |
|--------------------------|--------------|------------|
| Maturity analysis | | |
| Current | | |
| 0-1 year | 25.0 | 20.0 |
| | 25.0 | 20.0 |
| Non-current | | |
| 1-2 years | 30.0 | 25.0 |
| 2-3 years | 15.0 | 30.0 |
| 3-4 years | - | 15.0 |
| 4-5 years | 347.8 | 367.0 |
| | 392.8 | 437.0 |

Unamortised issue costs of €2.2m have been netted against outstanding bank loans repayable between 2 and 5 years.

5. Analysis of net debt

| | Cash & cash equivalents €m | Bank loans due within one year €m | Bank loans due after one year €m | Net debt €m |
|--------------------------|----------------------------------|---|--|----------------|
| At 1 March 2006 | (44.5) | 20.0 | 407.6 | 383.1 |
| At 31 August 2006 | (97.3) | 25.0 | 392.8 | 320.5 |

6. Reserves

| | Share capital €m | Share premium €m | Reserves | | | | Retained Income €m | 2006 Total €m | 2005 Total €m |
|--|------------------------|------------------------|---------------------------|--------------------------------------|---------------------------------|--|--------------------------|---------------------|---------------------|
| | | | Capital reserve* €m | Cashflow Hedging reserve €m | Shares to be issued €m | Currency translation reserve €m | | | |
| Group | | | | | | | | | |
| At 28 February 2006 | 3.3 | 18.6 | 25.2 | (1.5) | 1.7 | 0.6 | 171.2 | 219.1 | 153.7 |
| Total recognised Income and expense for the period | | | - | 0.7 | - | 0.4 | 91.4 | 92.5 | 46.6 |
| Dividend on ordinary shares | - | 7.9 | - | - | - | - | (27.7) | (19.8) | (14.7) |
| Exercise of share options | - | 1.0 | - | - | (0.2) | - | 0.2 | 1.0 | - |
| Equity settled share based payments | - | - | - | - | 0.8 | - | - | 0.8 | 0.5 |
| At 31 August 2006 | 3.3 | 27.5 | 25.2 | (0.8) | 2.3 | 1.0 | 235.1 | 293.6 | 186.1 |

*the opening and closing capital reserve includes a capital redemption reserve of €0.3m.

7. Dividend

An interim dividend of 12 cent per share is proposed on 326,820,046 ordinary shares amounting to €39.2m.

Shareholder and other Information

C&C Group plc is an Irish registered company. Its ordinary shares are quoted on the Irish and London Stock Exchanges. C&C also has a Level 1 American Depository Receipts (ADR) programme for which Deutsche Bank acts as depository (symbol CCGGY). Each ADR share represents three C&C ordinary shares.

| Financial Calendar | Date |
|------------------------------|------------------|
| Interim results announcement | 12 October 2006 |
| Interim dividend payment | 13 December 2006 |
| Financial year-end | 28 February 2007 |
| Preliminary Announcement | May 2007 |
| Annual General Meeting | July 2007 |

Website

Further information on C&C Group plc is available at www.candcgroupplc.com

Investor Relations

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Dublin 4

Principal Bankers

AIB Bank
Bank of Ireland
Ulster Bank

Registrars

Shareholders/investors with queries concerning their holdings, dividend information or administrative matters should contact our registrars:

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Solicitors

McCann FitzGerald
2 Harbourmaster Place
International Financial Services Centre
Dublin 1

Stockbrokers

Citigroup
Davy Stockbrokers

Auditors

KPMG
Chartered Accountants
1 Stokes Place
St. Stephen's Green, Dublin 2

Shareholder and other Information continued

Dividend Payments

An interim dividend of 12 cent per ordinary share will be paid on 13 December 2006. A scrip alternative will also be offered.

Dividend Withholding Tax (DWT) must be deducted from dividends paid by an Irish resident company, unless a shareholder is entitled to an exemption and has submitted a properly completed exemption form to the Company's Registrars. DWT applies to dividends paid by way of cash or by way of shares under a scrip dividend scheme and is deducted at the standard rate of income tax (currently 20%). Non-resident shareholders and certain Irish companies, trusts, pension schemes, investment undertakings and charities may be entitled to claim exemption from DWT and have been sent the relevant form. Further copies of the form may be obtained from Capita Corporate Registrars Plc. Shareholders should note that DWT will be deducted from dividends in cases where a properly completed form has not been received by the relevant record date. Individuals who are resident in Ireland for tax purposes are not entitled to an exemption.

Shareholders who wish to have their dividend paid direct to a bank account, by electronic funds transfer, should contact Capita Corporate Registrars Plc to obtain a mandate form. Tax vouchers will be sent to the shareholder's registered address under this arrangement.

Dividends are paid in euro. In order to avoid costs to shareholders, dividends are paid in sterling to shareholders resident in the UK unless they require otherwise.

CREST

Transfers of the Company's shares takes place through the CREST settlement system. Shareholders have the choice of holding their shares in electronic form or in the form of share certificates.

Secretary and registered office

Noreen O'Kelly
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Dublin 10

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Directors

Tony O'Brien* (Chairman)
Maurice Pratt (Chief Executive Officer)
Brendan Dwan (Group Finance Director)
Brendan McGuinness (Managing Director, Alcohol)
James Muldowney (Strategy & Business Development Director)
John Burgess*
Liam FitzGerald*
John Hogan*
Richard Holroyd*
Philip Lynch*
Breege O'Donoghue*

* non-executive

Time
dedicated to you
this Christmas





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www.candcgroupplc.ie